

Governance Policy

Our service will meet its legal and financial obligations by implementing appropriate governance practices that support our aim to provide high quality child care that meets the objectives and principles of the National Quality Framework, the National Quality Standard and the Early Years Learning Framework. National Quality Standard (NQS)

Quality Area 6: Collaborative Partnerships		
6.1.1	Supportive relationships with families	Engagement with the service - Families are supported from enrolment to be involved in the service and contribute to service decisions
6.1.2	Parent views ae respected	Parent views are respected - The expertise, culture, values and beliefs of families are respected and families share in decision-making about their child's learning and wellbeing.

7.1.1	Service Philosophy and purpose	Service philosophy and purpose - A statement of philosophy guides all aspects of the service's operations.
7.1.2	Management Systems	Management systems - Systems are in place to manage risk and enable the effective management and operation of a quality service.
7.1.3	Roles and Responsibilities	Roles and responsibilities - Roles and responsibilities are clearly defined, and understood, and support effective decision-making and operation of the service.
7.2.1	Continuous Improvement	Continuous improvement - There is an effective self-assessment and quality improvement process in place.

National Regulations

168	Education and care services must have policies and procedures	
173	Prescribed information to be displayed	
177	Prescribed enrolment and other documents to be kept by approved provider	
181	Confidentiality of records kept by approved provider	
181-184	Confidentiality and storage of records	

Related Policies

Privacy and Confidentiality Policy National Quality Framework Policy Record Keeping and Retention Policy Staffing Arrangements Policy

Implementation

Service Structure

Our service is legally structured as a Not for Profit Limited company with a board of directors. The permanent member of Calvary Temple Christian Colleges Ltd. is Calvary Temple Assembly of God, Townsville.

The Approved Provider is: Calvary Temple Christian Colleges Ltd.

- The approved provider has a range of responsibilities prescribed in the Education and Care Services National Law and Regulations, including keeping accurate records and retaining them for specified timeframes.
- The principal of the Calvary Christian College, Mr Stephen Downes represents the board in the overseeing and management of the Centre.

Our Approved Provider Representative is: Mr Stephen Downes

As the representative of the Approved provider the College Principal is also responsible for:

- · ensuring the financial viability of the service
- overseeing control and accountability systems
- supporting the Nominated Supervisor in their role and providing resources as appropriate for the effective running of the service.

Our **Nominated Supervisor** is: Mrs Wendy Chamberlin

The Nominated Supervisor is responsible for the day to day management of our service and has a range of responsibilities prescribed in the national law and regulations.

Our **Person in Day to Day Charge** is: Mrs Wendy Chamberlin

Our **Educational Leader** is: Mrs Janelle Hoepner

Our Room Leaders are: Mrs Allison Robinson, Mrs Sarah Staszinszky and Mrs Cynthia Ewurum

Our Administration Manager is: Mrs Wendy Chamberlin

For Child Care Subsidy (CCS) purposes:

Our persons with management or control of the service are the Approved Provider and Nominated Supervisor

Commitment to good governance

Our service has adopted the following eight ACNC Governance Principles and Recommendations, which we recognise as suitable for our business -

1. Lay solid foundations for management and oversight.

Management Principles

To ensure our working relationships are characterised by open and respectful communication, accountability and trust our service adheres to the following management principles.

A. Management by Agreement

Nominated Supervisors and Educators agree to produce outcomes together. Educators agree on their accountabilities and to work according to existing procedures and policies. Nominated Supervisors agree to provide educators with training, resources and support.

B. Management by Exception

Once a system is in place or the Nominated Supervisor and Educators have agreed upon a course of action, the Educator is accountable for identifying and reporting whenever something significant occurs that isn't part of the plan.

Clearly Defined Reporting Relationships

Everyone in the Service has only one primary manager. This reduces confusion and increase accountability and transparency.



Information, requests, or delegations that would cause our Educators/Staff to act or change the course of their actions will only come from the person to whom they report.

Our reporting relationships are:

- The Nominated Supervisor reports to the Approved Provider.
- Persons responsible for the day to day operation of the service, including the Person in Day to Day Charge of the service, report to the Nominated Supervisor
- Each Room Leader reports to the Nominated Supervisor.
 - The Nominated Supervisor has the authority to communicate information about the work and to direct the activities of the Room Leader.
- Educators in the room(s) report to the Room Leader
 - D. Guidelines for Effective Delegation

Our service will:

- identify the work/result to delegate and to whom Educators/Staff will not delegate responsibilities for which they are accountable or work/results that have been delegated to them with their agreement or work/results attached to someone else's position (unless that person has agreed).
- put the delegation in writing with a clear due date
- discuss the delegation with the Educator/Staff member whenever possible
- get the Educator/Staff member's agreement for example through signed job descriptions, signed delegation agreements.

The person who delegates remains accountable for making sure the right result is achieved.

E. Guidelines for Effective Regulation

Regulating work means monitoring, reviewing, and adjusting it to get the right result.

Our service will:

- regularly review the work process
- give quick, clear, and direct feedback and instruction that is timely and specific
- communicate in writing
- avoid under-regulating, over-regulating and unnecessary meetings.

2. Structure the management team to add value

To comply with these principles to the best of our ability and to ensure we can discuss issues and (potential) changes to policies, procedures or the regulatory environment, we will schedule regular communication between all members of our management team through meetings, phone communication including SMS messaging, a communication book, written communication such as letters, notices, and electronic communication including email, Skype, video conferencing.

3. Promote ethical and responsible decision-making

Our service will make decisions which are consistent with our policies, our obligations and requirements under the national education and care law and regulations, the Family Assistance Law (eg Child Care Subsidy and Additional Child Care Subsidy), our approved learning framework (EYLF) and the ethical standards in our code of conduct.

4. Safeguard integrity in financial reporting

Our financial records will be completed/reviewed by an independent accountant /auditor.



In relation to administering the Child Care Subsidy/Additional Child Care Subsidy, the Approved Provider will ensure anyone with management or control of the Provider, persons responsible for the day to day operation of the service, and any staff member nominated by a person who meets these criteria, are fit and proper persons (see Staffing Arrangements Policy) and are registered with the Federal Government's Provider Digital Access (PRODA).

The Approved Provider and Nominated Supervisor are committed to the prevention and elimination of corruption and fraud, and compliance with all legislative requirements including those in the Family Assistance Law. They will implement measure to ensure child care funding is properly administered and help eligible families meet the costs of genuine child care including:

- providing families with accurate information and advice about available child care subsidies and the
 requirements to update their or their partner's personal information and income details with Centrelink
 whenever this changes
- advising families to check information in their invoices, receipts and Statement of Entitlements and by our Service, and
- **promoting the Child Care tip-off line** 1800 664 231 where information about incorrect or illegal practices can be given (anonymously if desired), and the tip-off email address tipoffline@dese.gov.au
- ensuring fitness and propriety of all staff involved eg those with management or control of the Provider,
 persons responsible for the day to day operation of the service, and or any staff member involved in CCS
 implementation and administration are fit and proper persons as outlined in our Staffing Arrangements Policy
 and are registered with the Federal Government's Provider Digital Access (PRODA)
- ensuring compliance with the administration and reporting requirements outlined in the Child Care Provider Handbook eg
 - promoting a culture of honesty and integrity through our Code of Conduct, ethical principles and
 Whistleblower Policy
 - o ensuring any directions given to staff are consistent with the Handbook and Family Assistance Law
 - using a Third Party Software Provider, Xplor, to manage CCS enrolments and attendance, and guide compliance and reporting requirements
 - o periodically providing staff with relevant training and resources including those from DESE and Xplor.
 - o regularly reminding relevant staff about the need to follow all requirements in the Child Care Provider Handbook, and of the possible consequences of non-compliance or fraud/corruption eg police investigation, termination of employment eg at staff team meetings
 - implementing an audit procedure where funding records and reports are regularly checked using suitable tools like our Child Care Subsidy Checklist and our Fees Policy
 - periodically changing the person responsible for checking compliance to ensure the integrity of the oversight process

• taking action if non-compliance or fraud is identified eg

- advising the Federal Department of Education, Skills and Employment (DESE) about the details of the non-compliance as soon as possible, and where relevant, within the timeframes in the attached table
- o taking immediate steps to rectify the non-compliance, including changing systems and procedures to ensure it doesn't recur
- o providing staff with relevant training, resources and support. This may include training and resources available from DESE Xplor
- in cases of suspected fraud or corruption, immediately suspending the person's access to the Child Care Management System, notifying DESE and the Police, and terminating a person's employment if the fraud is substantiated.



The persons who are registered in PRODA at our service are: Mrs Wendy Chamberlin

5. Make timely and balanced disclosure

Unless there is a risk to the health, safety or wellbeing of a child enrolled at the service, our service will provide at least 14 days' notice before making any change to a policy/procedure that may have a significant impact on our provision of education and care or a family's ability to utilise our service, including making any change that will affect the fees charged or the way fees are collected.

Our service will also:

- advise the regulatory authority of any required notifications including any change to the person designated as the Nominated Supervisor no later than 14 days after the change
- develop a Quality Improvement Plan that is completed regularly, available on request and ready for submission to the Regulatory Authority when requested.

The Approved Provider or Nominated Supervisor will also:

- ensure all notifications required under the National Law and Regulations and the Family Assistance Law are made within the timeframes required. Notification requirements are attached to this Policy
- develop a Quality Improvement Plan that is completed regularly, available on request and ready for submission to the Regulatory Authority when requested
- display the following information so it can be clearly seen from the main entrance:
 - o the provider approval (provider name, approval number and any conditions)
 - o the service approval (service name, approval number and any conditions)
 - o name of each nominated supervisor
 - o the current rating for each NQS Quality Area and the overall Service rating. This must be done by displaying any ratings certificate issued by the Regulatory Authority or ACECQA on or after 30.7.21
 - o any service/temporary waivers held including NQS elements/Regulations waived, length of waiver and waiver type
 - o hours and days service open
 - o name and phone number of complaints officer
 - o name and position of Responsible Person currently in charge
 - o name of Educational Leader
 - o Regulatory Authority's contact details
 - o if relevant, notice stating there's a child at risk of anaphylaxis enrolled
 - o if relevant, notice stating there's been a case of an infectious disease (defined as a disease requiring exclusion from the service.)

6. Respect the rights of shareholders, parents, children

Our service will support and encourage the involvement of parents and families by:

- developing and implementing plans to ensure regular communication with families including advice about events, activities and policy updates
- enabling them to have access and provide input to reviews of policies and procedures
- providing space for private consultations
- providing and displaying a range of information about relevant issues

5/9



• ensuring we follow all policies and procedures including the Parental interaction and Involvement Policy and Privacy and Confidentiality Policy.

Our service will respect the rights of children by ensuring:

- the Nominated Supervisor complies with their responsibilities under the national law and regulations
- we follow our policies and procedures including the Relationships with Children Policy, Child Protection Policy and Privacy and Confidentiality Policy.
- our children are provided with the experiences and learning which allows them to develop their identities, wellbeing and social connection.

7. Recognise and manage risk

Our service will take every reasonable precaution to protect children from harm and any hazard likely to cause injury. We will follow service policies including those covering Workplace Health and Safety, Child Protection, Excursions and the Delivery and Collection of Children and complete regular risk assessments and safety checks.

The Nominated Supervisor will diarise to ensure educators and staff regularly engage in formal or informal training to refresh their skills and understanding of practices that ensure the safety of children, families and employees including but not limited to child protection, child safe practices like supervision, ratios and WHS/OHS, emergency evacuations, water safety, sun safety, safe sleep practices, managing medical conditions and incidents/illnesses, risk assessments, safe excursion and transport practices, and workplace bullying, discrimination and harassment.

8. Remunerate fairly and responsibly

Sources

Education and Care Services National Law and Regulations
National Quality Standard
Early Years Learning Framework
Corporate Governance Principles and Recommendations ASX Corporate Governance Council
Family Assistance Law
Child Care Financial Integrity Strategy: Department of Educations, Skills and Training (Cwth)
Child Care Provider Handbook: Department of Educations, Skills and Training (Cwth)

Review

The policy will be reviewed annually. The review will be conducted by:

- Management
- Employees
- Families
- Interested Parties

Last reviewed: 27/02/2019 Date for next review: 27/02/2020



Notifications

National Law and Regs	Family Assistance Law
Approved Provider	
Within 14 days of a change of name	Within 14 days of a change of name
Within 7 days of a change of address or contact details	Within 30 days of change to approved provider's physical or postal address, or as soon as possible if change not foreseeable Within 14 days of the change of email address, website,
Mithin 7 days of any odygogo shapped in fitness and	phone /fax number
Within 7 days of any adverse change in fitness and	
propriety Within 7 days of the appointment of receivers or	Within 24 hours of the provider entering into
Within 7 days of the appointment of receivers or liquidators or other matters that affect the financial viability of service.	Within 24 hours of the provider entering into administration, receivership, liquidation or bankruptcy, and details
Within 7 days of the death of the Approved Provider	
Within 7 days of notification of the suspension or cancellation of child protection clearance or teacher registration, or disciplinary proceedings against NS	
Within 7 days about any proposed changes to service	
premises	
Nominated Supervisor	
Within 7 days that a Nominated Supervisor is no longer	Within 7 days of a person ceasing to have management
employed at the service, is removed from position or withdraws consent	or control of the provider, including why
At least 7 days prior to the start of a new Nominated	Within 7 days of any new person with management or
Supervisor or no more than 14 days after	control, including their name and contact details, WWCC info and declaration all background checks undertaken
When there's any change to the name or contact details of any nominated supervisor	Within 7 days of becoming aware of change of name or contact details
Persons with Management or Control (including a responsible person under the National Law and Regs)	
within 14 days of the appointment or removal of a person with management or control of the service	
	Within 7 days of any new person with management or control, including their name and contact details, WWCC info and declaration all background checks undertaken
	Within 7 days of becoming aware of change of name or contact details
	Within 7 days of receiving background check showing person has an indictable offence punishable by up to 2 years jail or 40 penalty units, an offence involving violence, sex, fraud, stealing or dishonesty, is an undischarged bankrupt or was a director/secretary when

EARLY LEARNING CENTRE	a company when into receivership or liquidation or at any time during the previous 12 months
	Within 24 hours of becoming aware of a serious conviction or finding of guilt
	Within 7 days of becoming aware of event or circumstance that indicates the person is unlikely to be fit and proper to administer CCS or ACCS
	Within 7 days of a person ceasing to have management or control of the provider, including why
	Within 7 days of becoming aware the provider or person with management/ control has or will get an interest in a business which may affect their ability to comply with Family Assistance Law
All persons managing/administering CCS	
	Within 24 hours of becoming aware of amendments, suspension, revocation etc to WWCC
Educators	
	Within 7 days of becoming aware educator obtains qualification from RTO where the provider or person with management or control has an interest and it appears the educator did not earn the qualification or there is a conflict of interest
Contact details	there is a commet of interest
Within 7 days of changing the address and contact details of the service	Within 30 days of change to physical or postal address of service, or as soon as possible if change not forseen
Serious incidents and complaints	
within 24 hours of a serious incident or complaint that a serious incident has occurred	
within 24 hours of a complaint the National Law has been contravened	
within 7 days of any circumstance at the service that poses a significant risk to the health, safety and wellbeing of children at the service	
within 7 days of any incident, complaint or allegation of physical/sexual abuse of a child at the service	
Emergency Care	
Fees	
	Total hourly fee (before any reductions) advised within 14 days of service approval/ commencement or any change

Operating Hours/ LEARNING CENTRE	
	Operating hours and days, open and close times
	advised within 14 days of service approval/
	commencement
Within 7 days of any change to the hours and days of	within 14 days of any change to the hours and days of
operation	operation
Vacancies	
	Number anticipated vacancies from Monday next week
	by 8 pm each Friday
Ceasing to operate	
Within 7 days of ceasing to operate the service	at least 42 days before ceasing to operate service, or
	within 24 hours of ceasing where 42 days notice can't
	be given
Closure	
Within 24 hours of any incidents that require the	Within 24 hours of any unexpected closure
Service to close or reduce attendance	
Failure to operate	
Within 14 days of a failure to operate the service within	
6 months of approval (or time agreed by Regulatory	
Authority)	
Transfer	
at least 42 days before the intended transfer of service	
approval	
Change of service name	

Within 14 days of a change of service name